

New York State
National Housing Project Proposal
(NYS-NHP)

Addressed to:

Date: 07/25/2025

Ontario County County Board Of Supervisors,
Committee Board Chair, finance Committee chair
Human Services Committee chair and members
State and federal District representatives

Yates County Board Of Supervisors
Committee Chair, finance Committee
Chair, Human Services Committee,
Chair, and members. State and
Federal District Representatives

Steuben County Board of Supervisors
Committee Board Chair, Finance Committee Chair
Human Services Committee Chair and members
State and Federal District Representatives

Seneca County Board of supervisors
Committee Chair, Finance Committee
Chair, Human Services Committee
Chair, and members. State and
Federal District Representatives

Livingston County Board of Supervisors
Committee Board, finance Committee Chair
Human Services Committee Chair and members
State and Federal District Representatives

Wayne County Board Of Supervisors
Chair Committee Chair, finance
Chair, Human Services Committee,
Chair, and members. State and
Federal District Representatives

Mission Statement:

The New York State - National Housing Project is dedicated to mitigating the rate of Homelessness and at-risk populations experiencing immediate crises. The National Housing Project seeks to provide temporary housing, shelter, community outreach referral and independent skill building supportive services upon admission to qualifying individuals.

Vision:

The National Housing Project (NYS-NHP) envisions a safe environment to address the immediate needs of at-risk and/or crisis-affected homeless populations. The NHP will provide assistance through active listening, referral support, and engagement opportunities to foster greater self-sufficiency and independence with the end goal of reintegration into society.

Values:

The National Housing Project (NYS-NHP) is dedicated to cultivating a secure, diverse, and inclusive atmosphere that upholds equal opportunity, individual rights, individualism and privacy. Our actions, integrity, excellence, and service are held at a high level and within our core values.

Message from Jacob Welch - National Community Affairs Advocate -NCAA

My name is Jacob Welch. I am a long-term resident of New York State, with a twenty-year tenure in Ontario County. I am presenting a proposal today to address the escalating housing and homelessness crisis. In 2023, I developed and submitted a comprehensive housing plan to the Ontario County Board of Supervisors, including recommendations to relevant committees, the State of New York, and the federal government, advocating for reforms to Section 8 housing requirements and regulations to improve services for families and adults.

Furthermore, I proposed that the County, State, and or Federal government should incentivize the renovation and/or rezoning of older, closed, or abandoned buildings. This approach would allow stakeholders, developers, and existing landlords to leverage these properties for public benefit. The utilization of existing infrastructure offers a practical and cost-effective solution, conserving both time and financial resources for the community and government.

The office of Jacob Welch, established in 2020, is dedicated to providing effective advocacy on behalf of communities throughout the United States. Our mission is to engage with elected officials and committees at the local, county, state, and federal levels to amplify the voices, needs, and expectations of the public and their communities. While the commitments of newly elected officials may evolve, our priorities to the public, as demonstrated through my actions and advocacy, remain steadfast.

The National Housing project, spearheaded by the office of Jacob Welch, addresses the critical need to repurpose existing private, commercial, or abandoned properties. This initiative proposes the strategic rezoning and remarketing of these properties to offer affordable and incentivized housing opportunities for the national public, stakeholders, and developers undertaking renovation and ownership.

Furthermore, this proposal directly addresses the critical need for a comprehensive shelter capable of supporting social and human service organizations and agencies throughout New York State, while simultaneously providing essential resources to the significant homeless at risk in crisis populations within Ontario County and the adjacent counties of Yates, Wayne, Seneca, Livingston, and Steuben.

Specifically, the impending closure of a Rite Aid store in Canandaigua, NY, scheduled for July 25, 2025, along with the existing vacant Biglotts building off of 5 and 20, presents a unique opportunity. The office of Jacob Welch intends to advocate for the rezoning of one of these commercial properties to facilitate the establishment of a 24-hour residential shelter, accessible to the public and other Human and social services agencies for their clients.

The Office of Jacob Welch is committed to actively considering public input regarding the proposed New York State National Housing Project. I aim to cultivate collaborative partnerships with aligned agencies, organizations, and officials to effectively address community needs, with a focus on enhancing housing affordability, feasibility, and opportunity for individuals both within and beyond New York State.

What is the Purpose of a 24 hour Homeless Shelter:

24-hour community shelters play a critical role in fostering holistic well-being, addressing housing, mental, social, and physical health needs. They also facilitate healthcare coordination, crisis intervention, and promote independent safety, self-sufficiency, and stability. Moreover, these shelters provide comprehensive support, personal and career development, and community outreach linkage referral services, connecting adults with suitable treatment options.

Please be advised that these services are designed as a temporary measure and do not constitute a permanent housing solution. The primary objective is to offer short-term assistance, coupled with skill development and educational opportunities, to foster self-sufficiency and facilitate successful reintegration into society.

At risk and or Homeless residence will be...

Recovery based: Our service provision is predicated on the belief that all residents possess the inherent capacity to recover from housing instability. We would employ a person centered strengths-based approach, tailoring services to each person's individualized recovery journey.

Person-centered: individual service plans will dictate all services and resources. These plans must reflect the client's cultural background, personal experiences, preferences, and history.

Trauma Informed: All services and resources are designed and implemented with a trauma-informed approach to address the unique needs of individuals.

Where is the proposal location for the National Housing Project 24 Shelter:

The 24 hour Shelter establishment is proposed to be located at the closed locations of either the Rite Aid 170 Eastern Blvd, and or at the closed location of big lots: 4406 NY-5 & 20 Ste 129, Canandaigua, NY 14424. This facility will be conveniently located on a bus route, within a residential neighborhood, and near the downtown business district.

What is the Objective/Purpose for The National Housing Project - 24 hour shelter

Our primary objective is to reduce the growing number of individuals experiencing homelessness and those at risk, simultaneously empowering enrolled clients to effectively manage their crises and/or homelessness. This will be achieved through the provision of 24/7 support from trained staff, encompassing advocacy, guidance, and opportunities designed to promote self-sufficiency and facilitate reintegration of the community.

The 24-hour shelter provides clients with assistance and techniques for navigating and surmounting obstacles while they continue to reside within their communities. The typical duration of stay is projected to be between 90 and 180 days, equivalent to a period of 3 to 6 months. Nevertheless, extensions of up to

12 months (365 days) may be granted, contingent upon the specific requirements of each client and with the approval of the Program Manager.

In collaboration with staff, residents of the 24-hour temporary shelter will jointly define one to three weekly objectives designed to facilitate their recovery during their residency. Staff members will proactively offer guidance and support to clients facing crisis or at-risk scenarios. Comprehensive staff engagement with residents is a fundamental operational necessity.

Upon program completion, clients are requested to complete a satisfaction survey to provide feedback on their experience. Additionally, a formal exit interview is scheduled with the program manager or, in their absence, a qualified staff member.

Rights and Responsibilities:

The Community shelter is dedicated to upholding the rights and responsibilities of our clients in our care. Protecting the civil and legal rights of all clients is paramount. This necessitates that clients fulfill their corresponding responsibilities. Community shelter center personnel are responsible for safeguarding the rights of each client and ensuring adherence to their responsibilities.

To ensure clients' rights are upheld at our 24 hour Community Shelter Center, all staff will be required to review the "Bill of Rights." Staff must actively protect these rights and intervene appropriately on behalf of enrolled residents, adhering to The Community Shelter Center.- Community shelter Center Corporate Compliance guidelines.

Area Of Right's:

- **Attitude of staff :** Personnel must consistently demonstrate courtesy, respect, and empathy when addressing client needs. All staff-client interactions must prioritize the Veteran's privacy and individuality.
- **Orientation of veterans to their rights:** clients rights will be addressed during the admissions process, and each veteran will receive a copy of the Community Shelter Center's rights information.
- **Non-discrimination:** This Community Shelter Center will provide services to clients without regard to race, creed, color, ethnicity, national origin, sexual orientation, or financial status.
- **Participation in Services:** Each client will review the services offered at the Community Shelter Center. Clients will be able to participate in activities of their choosing. A client may review their file information, adhering to HIPAA guidelines and established policies and procedures.
- **Voluntary Discontinuance:** All clients may depart from the Community Shelter Center. Should a client/resident choose to do so, they are responsible for notifying the Community Shelter Center's staff.

What are the Services that the 24 Community Shelter Center (CSC) Offers to At risk and Homeless populations:

The Community Shelter Center provides the following services and resources to enrolled clients.

1. Safety, clothing, and food:

- ***Clothing:*** If a client arrives at the Community Shelter Center without clothing, the Center can provide donated clothing from its storage room. All clothing will be laundered before distribution to veterans.
- ***Food:*** The Community Shelter Center will offer provisions including bread, cereal, eggs, sandwich meat, milk, fruit, vegetables, canned goods, and other essential food items. Dinner will be prepared nightly; Clients may prepare their own lunches and breakfasts using the available foods at the program.
- ***Safety:*** Upon arrival at the Community Shelter Center (CSC), Clients experiencing a crisis are provided a supportive, home-like environment that affords them a degree of personal space and control. Each private bedroom is furnished with a bed, dresser, desk and chair, and includes a lockable medication box for those with a physician's prescription. While bedroom doors are not lockable, residents are expected to respect each other's privacy and refrain from entering one another's rooms under any circumstances.

2. Transportation to approved services and or activities:

- ***Appointments:*** staff scheduling will be accommodated within a reasonable timeframe for appointments such as medical, VA, legal, or community outreach engagements. Transportation to approved appointments can or will be provided by the Community Shelter Center. Requests for transportation to personal destinations, including social visits or shopping, will not be approved except at the program manager's discretion.
- ***Bus Routes:*** Community Shelter Center personnel will assist residents/clients in utilizing the community transportation bus system, providing support as needed for independent travel. We will also assist residents in accessing alternative transportation options, such as Uber, Lyft, and other taxi services, if residents are not comfortable using the community bus.

Please note: that the Community Shelter Center will not cover the cost of Uber, Lyft, or other taxi services except in emergency situations or at the discretion of the Program Manager.

- ***Rec Community activities:*** The Community Shelter Center will offer monthly community outings for Residents to pursue recreational and social activities. These outings will include shopping trips to stores such as Walmart, Aldi's, and other supermarkets within the community, enabling residents to purchase groceries using their (SNAP)-food cards, VA disability checks, or other government and non-government stipends.

3. Community Referral outreach Support:

- **Community outreach:** Community Shelter Center Personnel will conduct needs assessments with Residents to collaboratively define goals and objectives. Based on these self-identified needs, staff may initiate referrals to appropriate community resources and support services, to better assist the resident.
- **Mental/behavioral Health Outreach:** If a resident desires a referral to a community therapist, psychiatrist, or other licensed mental health professional, the Community Shelter Center staff will facilitate access to such services. Moreover, the CSC can, or will provide transportation to these appointments for the duration of the clients stay.
- **Housing:** The Community Shelter Center (CSC) Staff will collaborate weekly with homeless and at risk residents to identify suitable, affordable and safe alternative housing and community outreach services options.

***PLEASE NOTE:** Should a resident lacking access to services, resources, and providers upon enrolling in our program? The Community Shelter Center staff must collaborate with the Resident to secure necessary services, resources, and community providers, including case managers, care coordinators, peer advocates, VA representatives, the national Call Center for Homeless Veterans, and a community Local HUD-VASH Worker for additional housing support.*

(Clients that are homeless and or at risk, staff must guarantee a safe discharge. This implies that if a client has reached their 12 month limit and remains homeless, the Community Shelter Center cannot issue a safe discharge). Safe discharge may be the following,

- A bed to bed transfer into another agency, program or organization.
- A Drop off appointment to the nearest Local Department of Social Services
- A Mental Health Arrest - ***This option is reserved for instances where an individual's actions pose a risk of self-harm, harm to others, or compromise the environmental integrity, or when their mental, behavioral, or physical health presents such a risk.***
- 911 Call that may result in the person(s) immediate discharge.

In instances where a client chooses to voluntarily discharge against the recommendation of Community Shelter Center staff, and staff are unable to prevent the departure, the following protocol must be observed. Staff are required to thoroughly document the circumstances leading to the client's self-discharge. If the Program Manager is unavailable, on-call management must be contacted. Following consultation with on-call management or the Program Manager, and subsequent documentation, staff may proceed with the client's discharge paperwork, contingent upon management authorization.

4. **Independent Skills Building:** Community Shelter Center will offer clients skill-building opportunities in budgeting, cooking, cleaning, community acknowledgement in resources and services, and employment (including resume development), and other personal goals identified during their stay. A Development coach will work with individuals to help them obtain these skills and other personal and or professional developmental opportunities prior to discharge.

Are there any qualifications that a person must have, to be able to obtain services through The Community Shelter Center :

- He or she must be 18 years old.
 - Generally, anyone who is under the age 18 years old, may not qualify for services. Exceptions may apply depending on the circumstances of the individual(s) case.
 - If a 17 year old Person(s) is turning 18 years of age, within a 10 day period. And is currently considered an emergent homeless or at risk case. He or she may be eligible for enrollment within the Community Shelter Center.
 - ***Please Note: should this happen, Community Shelter Center Employees are to do the following...***
 - Call on call Management, should the Program Manager NOT be available
 - IF a referral for such a case as stated above is obtained, and the individual meets the qualifications as stated above. Employees do not need to call the Justice Center.
 - Employees MUST CALL the county Child Protective Services - this is to help the minor of remaining 10 days to mediate and advocate for their needs with the community shelter center staff.
 - IF they DO NOT meet the qualifications Employees MAY NOT accept the referral. IF they individually Show up at the Community Shelter Center, Employees must do the following..
 - **Call On call management, if the Program Manager is not available - Immediately**
 - **Call Child Protective Services - immediately - If Child Protective Services does NOT answer, Call 911**
 - **Call the Justice Center (within 24 hours of the event taking place)**
 - **DOCUMENT - the events prior to and after the the situation**
- In the event an unaccompanied minor experiencing homelessness seeks assistance, Community Support Center (CSC) staff are obligated to contact Child Protective Services (CPS) within the county of the shelter location. Furthermore, staff may offer temporary support, including shelter, provisions, and clothing, pending the arrival of CPS or with the approval of on-call management or the program manager. Should the program and on-call management deny services to the unqualified minor, and it is outside of operational hours, the protocol dictates contacting 911.
 - ***PLEASE NOTE: Should this happen, Community Shelter Center employees must call and report the following to the event to an appropriate person(s) and or agencies.***
 - **Call On-call Management, if program manager is not available (immediately)**
 - **Call County Child Protective Services (CPS) -(Immediately)**
 - **Call the Justice Center (within 24 hours of the event taking place)**
 - **DOCUMENT - the events prior to and after the the situation**
 - **If Child Protective Services Does NOT answer, Call 911**

- He or she must be experiencing an immediate crisis
 - Community Shelter Center (CSC): prioritizes individuals exposed to extreme temperatures as requiring immediate crisis intervention.
- He or she must be facing homelessness or currently homeless
 - (CSC): defines homelessness as living outdoors without shelter, residing in a car or tent, or moving from one place to another (couch surfing) for shelter within another person's home.

What does The Community Shelter Center Considered homeless to be:

Community Shelter Center (CSC) defines homelessness as living outdoors without shelter, residing in a car or tent, or moving from one place to another (couch surfing) for shelter within another person's home.

What does Community Shelter Center , consider an emergency homeless crisis:

Community Shelter Center (CSC) considers all instances of client homelessness to be critical. We are committed to the timely delivery of necessary care and services to all clients seeking assistance. However, the (CSC) prioritizes individuals exposed to extreme temperatures as requiring immediate crisis intervention.

What Transportation If any will The Community Shelter Center Need:

The (CSC) requires two vehicles: a small minivan and a midsize sedan, both model year 2023 or newer.

Estimated Break Down of Vehicle's Cost

Vehicle One: Toyota Sienna	Style: Minivan	Seats: 7-8	Price: 38,000-54,000
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The 2023 Toyota Sienna is exclusively offered as a hybrid, featuring a 2.5-liter four-cylinder engine paired with electric motors for a total system output of 245 horsepower. It offers front-wheel drive (FWD) or all-wheel drive (AWD) and achieves an EPA-estimated 36 mpg combined (36 city/36 highway) with FWD, and 35 mpg combined (35 city/36 highway) with AWD.

Vehicle Two: Nissan Sentra	Style: Mid-sedan	Seats: 5	Price: 23,000.00
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The 2023 Nissan Sentra is a compact sedan known for its fuel efficiency, affordable price, and a good range of standard features. It offers a comfortable and practical driving experience, with a focus on safety and connectivity.

Vehicle Policy: All vehicles operated under the Community Shelter Center must adhere to the following criteria before being made available to clients and employees.

Car Details Requirements:

- It is mandatory for all vehicles to be equipped with functional and deployable safety airbags, as well as operational seat belts.
- Compliance with state and federal inspection standards is essential, along with any additional inspections deemed necessary by the Community Shelter Center
- vehicles must meet or exceed established safety ratings and incorporate features that prioritize the safety and well-being of both consumers and employees.

All employees must undergo a comprehensive driving background check as a condition of employment. They cannot have more than three minor driving violations on their record. If a potential candidate has been convicted of DWI/DUI or has more than three minor driving violations, they will not be permitted to operate any agency vehicles.

DWI- Driving while intoxicated

DUI- Driving under the Influence

How will The Community Shelter Center charge for their services offered to clients:

The Community Shelter Center (CSC) will pursue contracting opportunities and grants with New York State Office of Mental Health and County grants opportunities. Furthermore, the CSC aims to cultivate collaborative relationships with other non-profit organizations serving similar clients and sharing the Community Shelters Centers values.

What will the Community Shelter Center need, to run successfully in an office and or in a home setting?

The Community Shelter Center will need the following.

- Desktops monitors,
- HP port Boxes
- Keyboards
- Approved Document software
- Office Desks
- Office Tables
- Office Chairs
- Office Supplies (Pens, note pads, staples, binders, paper, paperclips)
- Office Phones
- Lockable Office Filing cabinets
- Office Laptops
- Office Tablets
- Office Printers

- Company vehicles
- Company vehicle insurance
- Internet (Wi-Fi)
- Bed's
- Kitchen Table
- Couch
- Rugs
- Kitchen-ware
- Nightstands /Lamps
- Dressers
- Side Tables, book shelves and more

How many bedrooms will this Community Shelter Center have:

The Community Shelter Center capacity will range from a minimum of 10 to a maximum of 20 rooms.

The Community Shelter Center requires the following items to initiate operations. Specific equipment, including desktops, laptops, and HP port blockers, will be deployed for employee use at their homes. Unauthorized employee printing is strictly prohibited without prior approval from their direct supervisor and senior management.

The administrative team will be headquartered in Canandaigua NY and provided with all necessary office equipment and supplies, including desks, chairs, tables, filing cabinets, desktop/laptop computers, and printers.

Despite the flexibility offered to upper management to work remotely, in a hybrid manner, or in the office, their physical presence will be required at the office a minimum of three times per month. These visits are essential for meetings, training sessions, and other scheduled conferences. Additionally, all employees are welcome to utilize this office space.

What staff are needed to run the Community Shelter Center :

Department Staff:

Position	Department:	Hourly Pay:	Monthly Pay:	Yearly Pay:
Program Manager <i>Salary-Non-exempt</i>	Community Shelter Center - CSC	\$38.00	\$6,586.67	\$79,040.00
Community Shelter Advocate	Community Shelter Center - CSC	\$24.00 X 6 FT	\$4,160.00 x 6FT	\$49,920.00 X 6
		\$144.00	\$24,960.00	\$299,520.00

Community Shelter Advocate (PT) 25 Hours weekly	Community Shelter Center -CSC	\$20.00	\$2,166.66	\$26,000.00
Community Shelter Advocate (PD) 16 Hours weekly	Community Shelter Center - CSC	\$18.00	\$1,248.00	\$14,976.00
Community Shelter Development Coach-FT	Community Shelter Center - OSC	\$32.00	\$5,546.67	\$66,560.00
Total Department Hourly Cost: \$252.00 Monthly: \$40,508.00 Yearly: \$486,095.00				

Please Note: This is an estimated cost to pay employees. This does not include benefits or overtime,

What is the roles of each department employee:

Program Manager: 8:00 am to 4:30pm (Monday through Friday) Status: ***On call***
Community Shelter Center

The successful candidate will manage the program's daily operations, encompassing employee scheduling, leave requests, training support, recruitment, termination, and disciplinary procedures. They will effectively mediate potential inter-employee conflicts and maintain clear communication with senior management and program staff. Exceptional written communication, documentation, confidentiality, and management skills are essential. A Bachelor's degree in Business Administration and three years of human services management experience are required.

Community Shelter Advocate: 8:00 am to 4:30 Pm Evenings and Overnights
(Monday through Friday) 6 - full time
Community Shelter Center

The successful candidate will proactively seek to expand their knowledge of community resources and consistently demonstrate empathy and impartiality when interacting with clients . Proficiency in communicating with vulnerable via in-person meetings, phone calls, and virtual platforms (e.g., Zoom and Teams) is required. Strong communication, problem-solving, customer service, and documentation skills are essential. A high school diploma is required, drivers license along with a minimum of two years of relevant human services experience. An Associate's degree in human services is preferred, but not mandatory.

Community Shelter Advocate Part Time: 25 Hours A week

Community Shelter Center

The successful candidate will proactively seek knowledge of community resources and consistently demonstrate empathy and impartiality when interacting with clients across various communication platforms, including in-person meetings, phone calls, and virtual environments (e.g., Zoom, Microsoft Teams). Proficiency in communication, problem-solving, customer service, and documentation is required. A high school diploma, drivers license and two years of relevant human services experience are mandatory; an Associate's degree in human services is preferred.

Community Shelter Advocate - Perdiem: 16 hours a week

Community Shelter Center

The successful candidate will proactively seek knowledge of community resources and maintain an empathetic yet objective approach when interacting with clients. Proficiency in communicating with Clients via in-person meetings, phone calls, and virtual platforms (e.g., Zoom, Teams) is required. Strong communication, problem-solving, customer service, and documentation skills are essential. A high school diploma, and two years of relevant human services experience are mandatory; an Associate's degree in human services is preferred.

Board Of directors: A three to five member board of directors, composed of highly qualified and experienced individuals, will govern the Community Shelter Center. The board's primary responsibility is to ensure legal compliance and the best interests of all stakeholders, including shareholders and employees. Board candidates must hold a Bachelor's degree in Business Administration, Public Administration, Community Development, or a related analytical field, and possess relevant experience in human services, public service, or human resources.

The Chief Executive Director: The Chief Executive Officer (CEO) serves as the highest-ranking executive in any organization, encompassing corporations, non-profit entities, and governmental bodies. They are ultimately accountable for the organization's performance and frequently act as its public spokesperson. The CEO's responsibilities encompass a broad spectrum of crucial functions, including:

Making Decisions: The Chief Executive Officer is responsible for strategic decision-making, capital allocation, and resource deployment. In the Human Resources Director's absence, the CEO may also assume responsibility for disciplinary actions, hiring, and terminations.

Communication: The Chief Executive Officer (CEO) serves as the principal liaison between the Board of Directors and company operations, and is responsible for maintaining effective communication with all stakeholders.

Leading: Effective leadership from the CEO in allocating resources and personnel to the VCRC, emphasizing strategic goals and executive team structure, is critical to the VCRC's long-term success and the well-being of its employees and clients.

Representing: The Chief Executive Officer (CEO) is accountable for representing the organization effectively and impartially in all internal and external communications. Maintaining consistent, accurate, and truthful public disclosures is a key responsibility. Furthermore, the CEO is responsible for approving new policies, drafting proposed legislation or regulations, and seeking counsel on legal and regulatory compliance.

Qualifications for CEO: The ideal Chief Executive Officer candidate must possess a Bachelor's degree in a business-related field, such as business administration or public administration, and or a Master's degree in a relevant field being highly preferred. A minimum of five to ten years of progressively responsible experience in human services or senior management within the government, non-profit, or private sectors is required. Completion of management or executive development programs is essential. The Board of Directors will elect the CEO.

Where will be the work location for Community Shelter Center employees, and will remote work options be available? What are the required work hours?

Senior administrative staff may utilize remote work options, however, in-office attendance is mandatory three times per month for meetings, training, and other essential company functions. Standard work hours are Monday through Friday, 8:00 a.m. to 4:30 p.m., totaling 40 hours weekly.

Please note: Senior Administrators are salaried employees, receiving their base salary irrespective of weekly hours worked. VCRC prioritizes work-life balance and discourages excessive overtime impacting personal commitments.

Onsite employees, including Community Shelter Advocates, are required to work from the office. The Development Coach position may operate under a hybrid work schedule, Monday through Friday, from 8:00 AM to 4:30 PM, with a 30-minute lunch break. However, it is strongly recommended that the Development Coach work onsite alongside the Community Shelter Advocates to ensure residents have consistent access to the individual in this role.

The senior management team comprises the following individuals:

- CEO - Chief Executive Officer
- CPO - Chief Program Officer
- CFO - Chief Finance Officer - Treasurer. for the Board of directors
- DHS- Director of Homeless Services
- HRD - Human Resources Director
- QAD - Quality Assurance Director
- QDD- Quality and Development Director

Administration:

Position	Department:	Hourly Pay:	Monthly Pay:	Yearly Pay:
Chief Executive Officer	Administration	\$77.00	\$13,346.67	\$160,160.00
Chief Program Officer	Administration	\$67.00	\$11,613.33	\$139,360.00
Chief Finance Officer	Administration	\$60.00	\$10,400.00	\$124,800.00
Director of Human Resources (HRD)	Administration	\$52.88	\$9,339.20	\$112,070.40
Director Of Quality Assurance (QAD)	Administration	\$52.88	\$9,339.20	\$112,070.40
Director Of Homeless Services (VSD)	Administration	\$47.00	\$8,146.67	\$97,760.00
Quality and Development director (QDD)	Administration	\$52.88	\$9,339.20	\$112,070.40
Director OF Finances (DOF)	Administration	\$52.88	\$9,339.20	\$112,070.40
Director of Property Management (DPM)	Administration	\$52.88	\$9,339.20	\$112,070.40
Director of information And technology (DIT)	Administration	\$52.88	\$9,339.20	\$112,070.40
Human Resource	Administration	\$20.19	\$3,500.00	\$42,000.00

Coordinator

Receptionist	Administration	\$20.19	\$3,500.00	\$42,000.00
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Receptionist	Administration	\$20.19	\$3,500.00	\$42,000.00
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Per-diem

IT support specialist	Administration	\$25.00	\$4,300.33	\$52,000.00
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Payroll specialists	Administration	\$23.00	\$3,968.67	\$47,840.00
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Accounting assistant	Administration	\$20.19	\$3,500.00	\$42,000.00
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Accountant payable	Administration	\$23.00	\$3,968.67	\$47,840.00
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Billing Specialists	Administration	\$25.00	\$4,300.33	\$52,000.00
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Quality Assurance	Administration	\$23.00	\$3,968.67	\$47,840.00
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Specialists

Analytics	Administration	\$25.00	\$4,300.33	\$52,000.00
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Specialists

Public Affairs	Public Affairs	\$30.00	\$5,200.00	\$62,400.00
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Coordinator

Maintenance	Maintenance	\$30.00	\$5,200.00	\$62,400.00
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Full Time

Maintenance	Maintenance	\$30.00	\$5,200.00	\$62,400.00
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Full Time

Maintenance	Maintenance	\$30.00	\$5,200.00	\$62,400.00
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Full Time

Maintenance	Maintenance	\$30.00	\$5,200.00	\$62,400.00
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Per-diem

Custodian Worker	Environmental	\$23.00	\$3,968.67	\$47,840.00
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Full time

Custodian Worker	Environmental	\$23.00	\$3,968.67	\$47,840.00
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Full time

Custodian Worker	Environmental	\$23.00	\$3,968.67	\$47,840.00
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Per-diem

Agency Lawyer	Legal	\$250.00	\$43,333.00	\$520,000.00
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Total of Administration Staff Hourly: **\$1,262.04** Monthly **\$219,588.21** Yearly: **\$3,242,582.40**

Please Note: *The Community Shelter Center does not plan to fill all advertised positions concurrently. Initial hiring will focus on the Community Shelter Center and its management/departmental staff.*

Hourly Based Positions:

Department Staff: - Direct staff-

Community Shelter Advocate: CSA - Full Time - Community Shelter Center (CSC) compensation begins at \$24 per hour. Day shift CSAs will maintain a Monday-Friday schedule, 8:00 AM to 4:30 PM, with a 30-minute unpaid lunch break for shifts exceeding six hours. Standard weekly hours are 37.5. Overtime, calculated at time and a half, applies to hours exceeding 40 hours per week.

Evening and overnight CSAs schedules may be irregular; however, The Community Shelter Center (CSC) will compensate all employees for their full eight-hour shift. CSC prioritizes employee well-being and will strive to maintain weekly schedules within the 37.5-hour limit. Full Time CSAs are allowed to work 30 hours overtime at \$36.00 an hour if the program needs additional coverage.

Community Shelter Advocate: CSA -Part Time: The minimum hourly wage is \$20.00 per hour Part-time Community Shelter Advocates may work up to 25 hours per week. Part-time employees exceeding 40 hours will receive overtime pay at a rate of one and a half times their regular hourly rate for hours worked beyond 40 hours. The Community Shelter Center (CSC) highly values employee personal time and will strive to prevent CSAs schedules from exceeding 25 hours weekly. Part time Advocates are allowed to work 30 hours overtime at the rate of 30.00 an hour if the program needs additional coverage.

Community Shelter Advocate: CSAs -Per diem The minimum hourly wage is \$18. Per diem Community Shelter Advocates may work up to 16 hours per week. Employees working over 40 hours per week will receive overtime pay at one and -half times their regular rate. The Community Shelter Center prioritizes employee well-being and will strive to maintain CSAs weekly schedules within the 16-hour limit. If the program requires a Per diem Advocates to work over 40 hours, The employee shall be paid a rate of 27.00 an hour for up to 30 hours of overtime.

Community Shelter DC: - Full time - The Community Shelter Center (CSC) is offering a starting hourly rate of \$32.00 for the Development Coach (DC) position. The DC role entails a Monday through Friday work schedule, from 8:00 AM to 4:30 PM, with a 30-minute unpaid lunch break for shifts exceeding six hours, resulting in standard weekly hours of 37.5. Overtime, compensated at a rate of time and a half, is applicable for hours exceeding 40 per week. Furthermore, the Development Coach may be eligible for up to 30 hours of overtime at a rate of \$48.00 per hour, contingent upon program coverage needs.

Cost and total employees estimates

Estimated allowance for Over time: **\$4,500.00**

Total amount paid out to Administration Employees: **\$3,242,582.40**

Total Amount paid out to Department Employees: **\$486,095.00**

Total amount needed for Vehicle Cost: **\$77,000.00** - (Plus N.Y. Tax)

Estimated Amount combined needed, for Community Shelter Center Employee Cost **\$3,810,177.40**

How many Administration Staff estimated is needed: **28**

How many Legal representatives are needed: **1**

How many proposed Program manager employees are needed: **1**

How many community Shelter Advocates are needed: (7 full time) (1 part-time) (1 per-diem) = **9**

How many total combined employees are needed for the Community Shelter Center: **10**

What is the average monthly expenses for the proposed Veterans Crisis Respite Center?

Groceries (Supermarkets): \$800.00

- The Community Shelter Center will offer clients essential food provisions, including bread, condiments, sandwich meat, eggs, yogurt, milk, canned goods, and cereals. Furthermore, The Community Shelter Center will provide nightly dinners to enrolled clients.

Activities: 400.00

- The Community Shelter Center will offer a monthly stipend to enable clients participation in community recreational activities. These activities may include bowling, movies, museums, hiking, sporting events, and occasional in and out dining.

Internet/TV Services (Spectrum): \$130.00

- The Community Shelter Center will offer Wi-Fi access to veterans, with a monthly stipend allocated for this service. Shared computers will be available in the common area for clients' use.

Phones-Spectrum (total amount-2-3-One portable Phone): \$130.00

- The Community Shelter Center will utilize two to three dedicated phone lines, supplemented by one portable line, to maintain 24/7 communication accessibility for the public and enrolled Clients . A monthly stipend will be provided to support this continuous communication.

Walmart: \$600.00

- The Community Shelter Center will receive monthly funding to cover housing, office supplies, and other program requirements.

Vehicle Cost:\$1000.00 -(Monthly)

- Car payments: **Monthly \$460.00-\$500.00**
- Vehicle Gas: **Monthly \$150.00**
- Insurance: **Monthly \$250.00-\$350.00**

Veteran Crisis Respite Center utility bills:

- **Gas: Monthly -\$200-\$250.00**
- **Electric: Monthly: \$250-\$300.00**
- **Insurance Monthly: \$80.00-\$100.00**
- **Trash Monthly: \$60-\$80.00**
- **Water/sewage: \$100.00-\$200.00**
- **Outside contracting companies: \$1,200.00 - When needed.**

Break down of estimated monthly and yearly costs

Description of Service/Bill	Monthly	Yearly	Total:
CSC Program Gas Comment:	\$250.00	\$3,000.00	\$3,000.00
CSC Program Electric Comment:	\$300.00	\$3,600.00	\$3,600.00
CSC Program Trash Comment:	\$80.00	\$960.00	\$960.00
CSC Program Water/Sewage Comment:	\$200.00	\$2,400.00	\$2,400.00
CSC Program CMTY contracting Comment: <i>The community contract allowance is \$8,800.00, utilized as needed, with a maximum expenditure of \$8,800.00.</i>	\$733.33	\$8,800.00	\$8,800.00
CSC Groceries Comment:	\$800.00	\$9,600.00	\$9,600.00
CSC Activities Comment:	\$400.00	\$4,800.00	\$4,800.00
CSC Internet/TV Comment:	\$130.00	\$1,560.00	\$1,560.00
CSC Phone's Comment:	\$130.00	\$1,560.00	\$1,560.00
CSC Walmart Comment:	\$600.00	\$7,200.00	\$7,200.00
CSC Vehicle's Comment:	\$1,000.00	\$12,000.00	\$12,000.00
CSC -Estimated Total Monthly Amount \$4,613.33		Yearly: \$55,360.00	Total: \$55,360.00

Estimated Total cost combined for The Community Shelter Center (CSC)

- Total Amount paid out to Department Employees: **\$486,095.00**
- Total amount needed for Vehicle Cost: **\$77,000.00** - (Plus N.Y.. Tax fee)
- Estimated Amount combined needed, for Community Shelter Center Employee Cost **\$4,563,095.00**
- Total amount estimated for **monthly** Bills for the CSC: \$4,613.33
- Total amount estimated for **yearly** Bills for the CSC: **\$55,360.00**
- Estimated Total combined operational expenses: **\$4,618,455.00**

What is the estimated cost for Overtime and holiday pay allowance:

Description:	Position:	Hourly Pay:	Total Hours worked	Total Overtime Hours Allowed	Pay:
Salary -Non-exempt	Program Manager	\$38.00 Hourly	40 hours weekly	30 hours overtime allowed X 1.5 30 times \$57.00 = \$1,710.00 -before tax	\$57.00
(6)Full Time -Hourly	CSC Advocate	\$24.00 Hourly	40 hours weekly	30 hours overtime allowed X 1.5 30 Times \$36.00 = \$1,080.00 - before tax	\$36.00
(1)Part-Time -Hourly	CSC Advocate	\$20.00 Hourly	40 hours weekly	30 hours overtime allowed X 1.5 30 Times \$30.00 = \$900.00- before tax	\$30.00
(1)Per diem -Hourly	CSC Advocate	\$18.00 Hourly	40 hours weekly	30 hours overtime allowed X 1.5 30 Times \$27.00 = \$810.00- before tax	\$27.00
Development Coach	CSC Development Coach	\$32.00 Hourly	40 hours weekly	30 hours overtime allowance x1.5 30 times 48.00 = \$1,440.00- before tax	\$48.00
Over time Allowance Total: \$4500.00 -Total Hourly OT Pay:\$198.00 Monthly:\$11,340.00 Yearly: \$136,080.00					

Holiday- Double Time: \$1,596.00 Times 17 paid holidays = \$27,132.00 Divided By 12= \$2,261.00 -Monthly

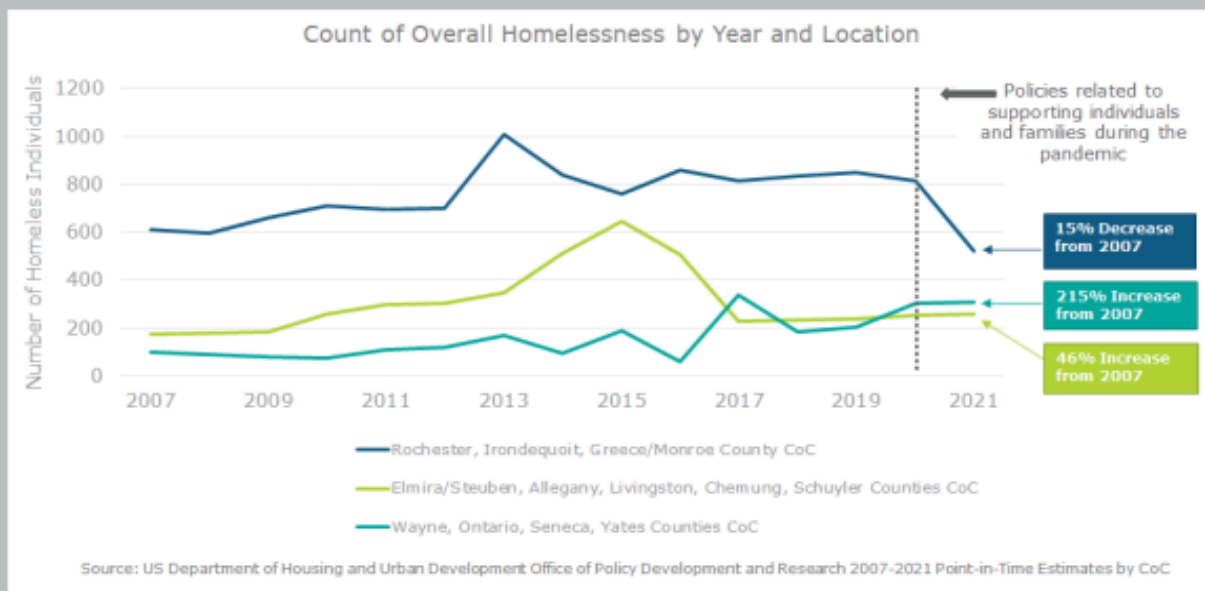
The estimated Over time allowance for Direct support staff and Program Managers is in the amount of:
\$4,500.00

Holiday/Double Time:

The estimated Holiday pay allowance for Direct support staff and Program Manager's is in the amount of:
\$6,261.00 in a physical year.

Benefits: Employer Health Insurance, State Disability, Workers Compensation, Employee Assistance Program, Tuition Reimbursement, 401k Plan, State family leave

According to statistics from the U.S. Department of Housing and Urban Development, the collective rate of homelessness increased by 215% in Ontario, Seneca, Wayne, and Yates counties, and by 46% in Allegany, Chemung, Livingston, Schuyler, and Steuben counties between 2007 and 2021.



Housing affordability is often assessed by the proportion of household income allocated to rent or mortgage payments. Households spending 30-50% of their income on housing are ***considered moderately cost-burdened***, while those ***exceeding 50% are severely cost-burdened***. In the Finger Lakes region, the percentage of cost-burdened homeowners varies from 16.9% in Chemung County to 21.3% in Yates County. Conversely, the percentage of cost-burdened renters ranges from 42.3% in Steuben County to 54.4% in Livingston County, with four of the nine counties exceeding the national average.

Within the Finger Lakes region, cost-burdened households represent a significant concern, with approximately 20% of homeowners and 50% of renters affected. The allocation of a substantial portion of household income to housing expenses diminishes the financial resources available for essential needs, including food and healthcare, thereby increasing the risk of homelessness. A 2019 Federal Reserve report indicated that nearly 40% of Americans would encounter difficulties in covering an unexpected expense of \$400.

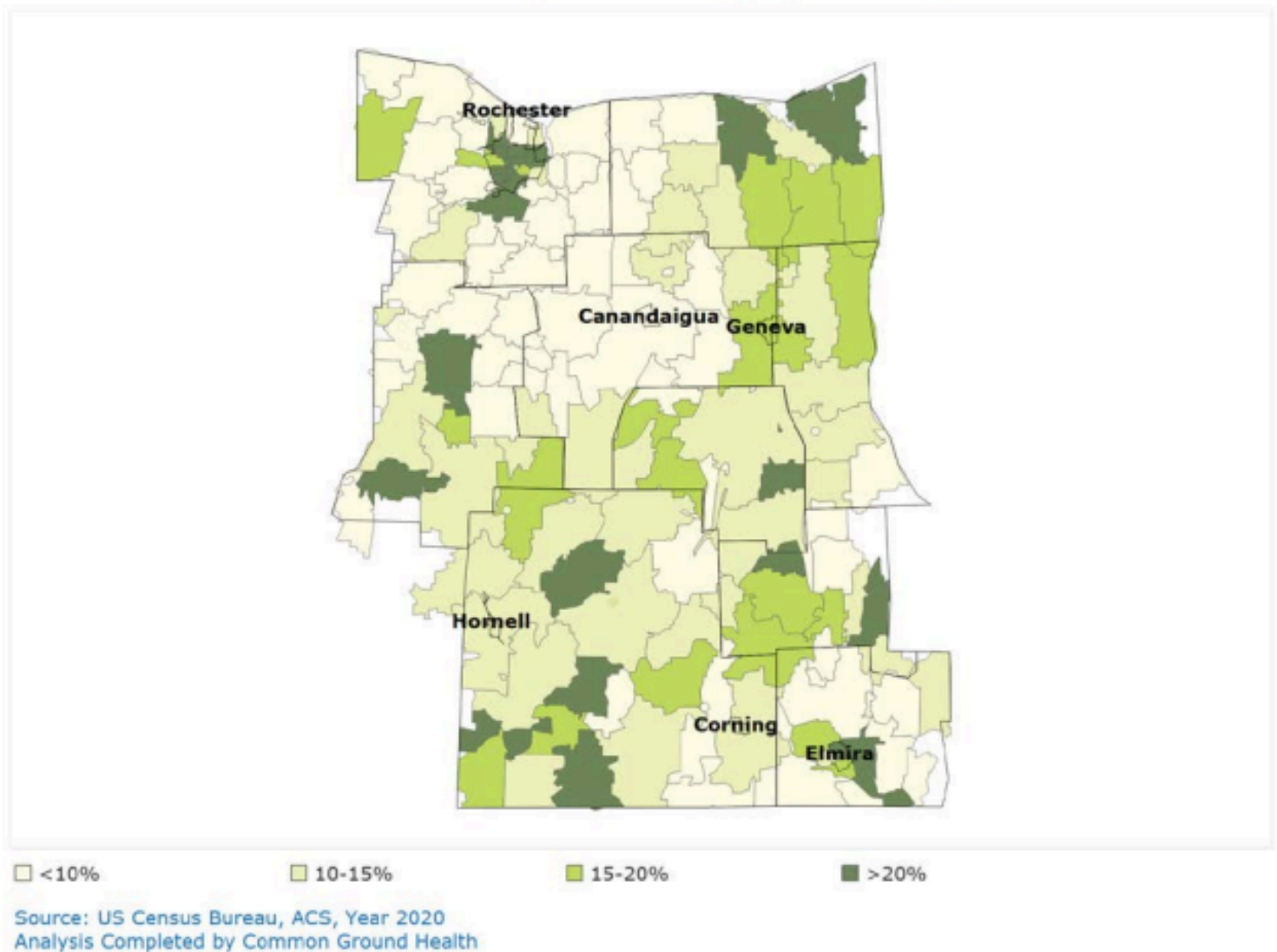
Family Promise of Ontario County's previous executive director Brenda Spratt observed a significant disparity between escalating housing costs and stagnant minimum wages. She highlighted that securing a ***two-bedroom apartment now necessitates an hourly income of \$35-\$39***. Consequently, even with two individuals employed in minimum wage positions, ***achieving this income threshold remains unattainable***. Full-time employment does not necessarily guarantee housing affordability. This economic imbalance has compelled individuals and families to seek alternative living arrangements, including ***cohabitation with friends, family, or acquaintances***, with shelters often representing a final recourse.

Poverty significantly contributes to homelessness, a prevalent issue within the Finger Lakes region. Analysis indicates that ***seven out of nine counties*** in the region have zip codes where over ***20% of the population experiences poverty***. A Wayne County service provider noted that many families seeking assistance operate in a state of daily survival, with parents often having faced comparable circumstances during their upbringing.

The cyclical nature of generational poverty is a significant concern. As Valerie Douglas, a youth service provider from Monroe County, noted, the traditional safety nets for economically disadvantaged families have eroded. This includes the loss of informal support systems, such as relatives offering temporary housing due to job relocation or overcrowded living situations, and limitations imposed by Child Protective Services. Consequently, the capacity for these families to provide mutual support has diminished, leaving them in a vulnerable position.

As previously discussed, financial hardship can persist within households despite the presence of two working adults. Furthermore, securing employment, even when positions are available, presents significant challenges. Especially after covid 19. Adults may encounter difficulties due to conflicting work hours and school schedules, a scarcity of affordable childcare options, or insurmountable transportation barriers stemming from a lack of personal vehicles, driver's licenses, or adequate public transit.

Percent of Population Living in Poverty



The Finger Lakes region encompasses urban centers like Rochester and Elmira, suburban areas, and numerous rural communities. Geographical factors significantly influence transportation infrastructure, the accessibility of homeless services, and the prevailing sheltering practices. While urban areas typically experience higher utilization of formal shelters, suburban and rural settings exhibit a greater incidence of individuals seeking shelter in vehicles, tents, hotels, motels, or through arrangements such as doubling-up with others or "couch-surfing." According to Valerie Douglas, this "couch-surfing" phenomenon is particularly prevalent among youth.

Following a pattern of instability, individuals initially seek support from familiar sources, which eventually become unsustainable. Subsequently, they may turn to less established connections, which also

prove to be temporary. This often leads to reliance on online interactions, encounters outside social service agencies, or chance meetings at transportation hubs, resulting in temporary living arrangements. While this scenario is often observed in urban settings, it prompts consideration of how youth in rural areas manage similar challenges.

The diverse sheltering arrangements prevalent in rural settings present challenges in accurately identifying and accounting for homeless individuals and families, thereby potentially skewing statistical data.



Canandaigua NY population:

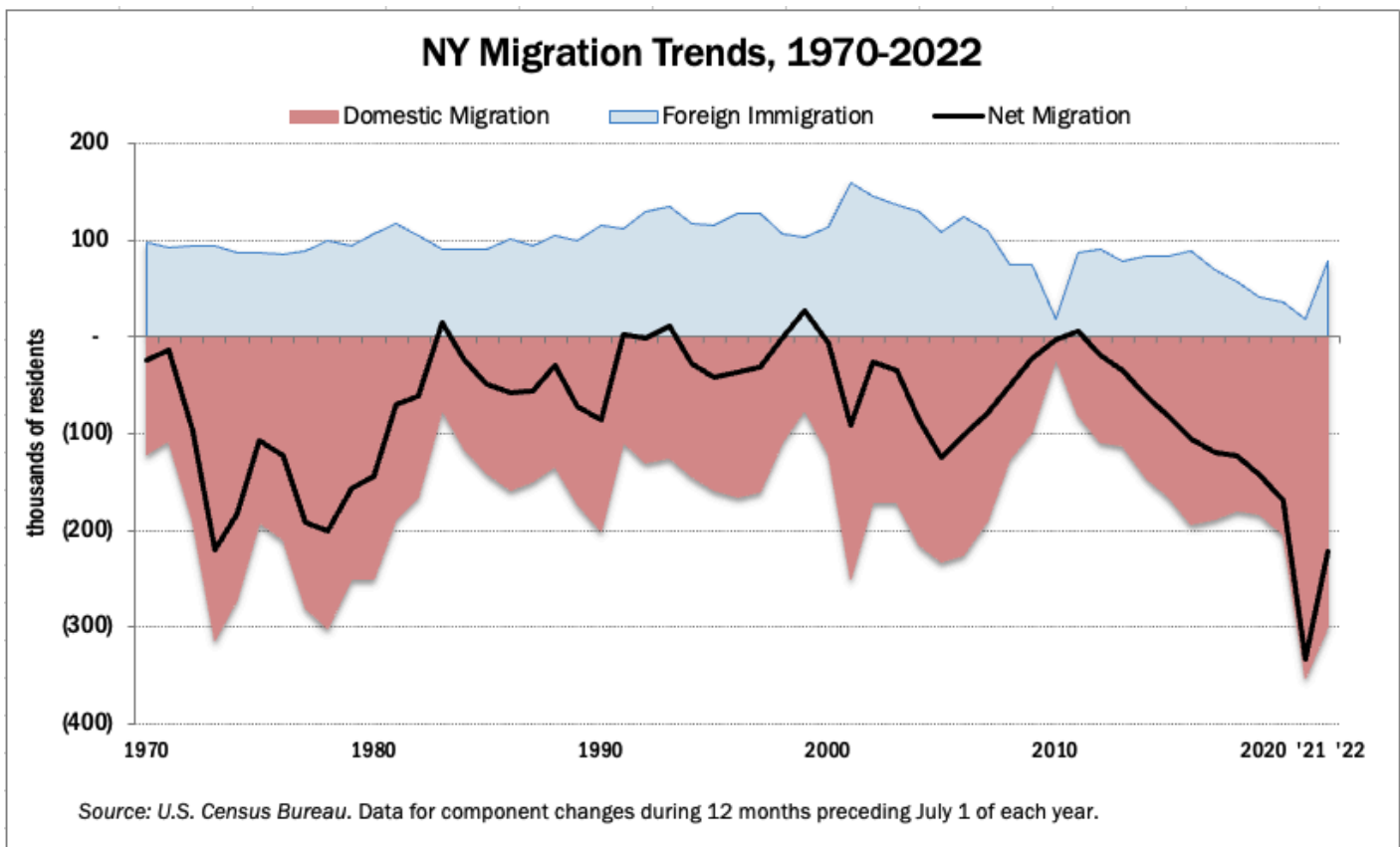
The following data reflects population increase and decrease rates. It is my professional assessment that if Ontario County and other counties fail to address housing and homelessness concerns, a decline in population is likely. Furthermore, businesses and investments may relocate to more stable environments, potentially impacting the economic vitality of cities such as Canandaigua, Victor, Geneva, and other municipalities within Ontario County.

The potential ramifications of this situation could include a rise in criminal activity, a decline in employment opportunities, an increase in mental health challenges, reduced access to educational services, and diminished protection from emergency and safety services, all stemming from funding shortfalls and decreased taxpayer contributions. Furthermore, a significant population exodus from towns and cities due to inadequate basic housing services and a lack of prioritization for homeless shelter services could lead to a substantial decline in business activity, educational attainment, employment rates, safety, and emergency service effectiveness, thereby exacerbating crime and other preventable human-caused crises.

Dates:	Length of time between dates	population Number:
1990	10 years	10,865
2000	10 years	11,343
2010	10 years	10,557
2019	10 years	10,119
2021	10 years	10,526
2021	5 years	11,250

Ontario County population: 112,508 (2021) - Very low Increase in 2025 112,520

New York State experienced the most significant annual decrease in both numeric and percentage terms regarding its population between July 2021 and July 2022, with a reduction of 180,341 residents. This represents a 0.9% decline in the state's population, according to the bureau's report. Over the past two years, New York has witnessed a considerable population decline, losing over 400,000 individuals. Furthermore, since April 2020, more than half a million residents have relocated from New York State.



From mid-2021 to mid-2022, New York State experienced a population decline primarily due to a net domestic migration outflow of 299,577 residents. This signifies that nearly 300,000 more individuals relocated out of New York compared to those who moved in from other states during the specified 12-month period. This represents the state's second-highest net domestic migration loss on record, surpassed only by a net outflow of 314,153 in 1973. Over the two-year period, New York State experienced a net loss of 651,742 residents to other states, surpassing the combined populations of Buffalo, Rochester, and Syracuse. The recent data suggests that the outflow of New Yorkers, initiated by the COVID-19 pandemic in 2021, persisted well into 2022. New York's population decline accounted for 82 percent of the Northeast region's total net population decrease of 218,000, with Pennsylvania experiencing the second-largest population drop, while Maine and New Hampshire reported the most significant gains.

Components of Migration, 2021-22

12-month change as of July 1, 2022

	Foreign Immigration			Domestic Migration			Net Migration		
	Total	Rate ¹	Rank ²	Total	Rate ¹	Rank ²	Total	Rate ¹	Rank ²
Alabama	4,597	0.1%	49	28,609	0.6%	16	33,206	0.7%	17
Alaska	2,371	0.3%	13	-6,126	-0.8%	46	-3,755	-0.5%	46
Arizona	22,219	0.3%	16	70,984	1.0%	7	93,203	1.3%	6
Arkansas	3,314	0.1%	45	18,209	0.6%	15	21,523	0.7%	16
California	125,715	0.3%	14	-343,230	-0.9%	47	-217,515	-0.6%	47
Colorado	10,366	0.2%	34	5,376	0.1%	23	15,742	0.3%	24
Connecticut	16,296	0.5%	5	-13,547	-0.4%	39	2,749	0.1%	32
Delaware	2,451	0.2%	24	11,826	1.2%	5	14,277	1.4%	5
District of Columbia	4,558	0.7%	1	-3,647	-0.5%	42	911	0.1%	28
Florida	125,629	0.6%	3	318,855	1.5%	3	444,484	2.1%	1
Georgia	27,285	0.3%	21	81,406	0.8%	12	108,691	1.0%	12
Hawaii	5,785	0.4%	9	-15,212	-1.0%	49	-9,427	-0.6%	48
Idaho	1,844	0.1%	46	28,639	1.5%	2	30,483	1.6%	3
Illinois	31,529	0.2%	25	-141,656	-1.1%	50	-110,127	-0.9%	50
Indiana	15,490	0.2%	26	5,230	0.1%	25	20,720	0.3%	23
Iowa	9,348	0.3%	17	-7,292	-0.2%	33	2,056	0.1%	34
Kansas	5,484	0.2%	32	-7,409	-0.3%	34	-1,925	-0.1%	36
Kentucky	4,455	0.1%	48	10,420	0.2%	20	14,875	0.3%	22
Louisiana	8,106	0.2%	35	-46,672	-1.0%	48	-38,566	-0.8%	49
Maine	2,525	0.2%	33	11,600	0.9%	10	14,125	1.0%	11
Maryland	23,756	0.4%	11	-45,101	-0.7%	44	-21,345	-0.3%	45
Massachusetts	43,880	0.6%	2	-57,292	-0.8%	45	-13,412	-0.2%	41
Michigan	18,812	0.2%	31	-8,482	-0.1%	29	10,330	0.1%	31
Minnesota	14,194	0.2%	23	-19,400	-0.3%	37	-5,206	-0.1%	37
Mississippi	1,593	0.1%	51	-5,716	-0.2%	30	-4,123	-0.1%	39
Missouri	10,058	0.2%	39	5,024	0.1%	24	15,082	0.2%	26
Montana	1,801	0.2%	36	16,003	1.5%	4	17,804	1.6%	4
Nebraska	4,018	0.2%	29	-4,270	-0.2%	32	-252	0.0%	35
Nevada	10,163	0.3%	12	20,781	0.7%	14	30,944	1.0%	13
New Hampshire	3,900	0.3%	18	6,303	0.5%	17	10,203	0.7%	15
New Jersey	39,388	0.4%	7	-64,231	-0.7%	43	-24,843	-0.3%	44
New Mexico	5,893	0.3%	19	-4,504	-0.2%	31	1,389	0.1%	33
New York	77,923	0.4%	10	-299,557	-1.5%	51	-221,634	-1.1%	51
North Carolina	26,430	0.3%	22	99,796	1.0%	8	126,226	1.2%	9
North Dakota	1,268	0.2%	40	-2,710	-0.3%	38	-1,442	-0.2%	40
Ohio	24,112	0.2%	30	-9,165	-0.1%	28	14,947	0.1%	29
Oklahoma	5,737	0.1%	42	26,791	0.7%	13	32,528	0.8%	14
Oregon	7,026	0.2%	37	-17,331	-0.4%	40	-10,305	-0.2%	43
Pennsylvania	26,741	0.2%	28	-39,957	-0.3%	36	-13,216	-0.1%	38
Rhode Island	2,799	0.3%	20	-5,196	-0.5%	41	-2,397	-0.2%	42
South Carolina	10,654	0.2%	27	84,030	1.6%	1	94,684	1.8%	2
South Dakota	2,781	0.3%	15	8,424	0.9%	9	11,205	1.3%	8
Tennessee	8,096	0.1%	44	81,646	1.2%	6	89,742	1.3%	7
Texas	118,614	0.4%	8	230,961	0.8%	11	349,575	1.2%	10
Utah	5,414	0.2%	38	12,898	0.4%	18	18,312	0.6%	18
Vermont	1,012	0.2%	41	1,141	0.2%	21	2,153	0.3%	21
Virginia	37,692	0.4%	6	-23,952	-0.3%	35	13,740	0.2%	27
Washington	37,512	0.5%	4	-3,580	0.0%	27	33,932	0.4%	19
West Virginia	1,773	0.1%	47	474	0.0%	26	2,247	0.1%	30
Wisconsin	8,174	0.1%	43	7,657	0.1%	22	15,831	0.3%	25
Wyoming	342	0.1%	50	2,152	0.4%	19	2,494	0.4%	20

¹ Rate is percentage of 2020 Census estimates base

² Rate ranked from highest to lowest

Source: U.S. Census Bureau

CITY AND STATE REPORT CARD

	NEW YORK CITY	NEW YORK STATE	
Meeting the Needs of Unsheltered New Yorkers			
Equipping Outreach Teams with Necessary Resources	D	D-	
Access to Low-Barrier Shelters	C+	F	
Access to Psychiatric Services	D	F	
Housing for Unsheltered Individuals	D	F	
Restroom Access for Unsheltered Individuals	F	F	
Protecting the Rights of Unsheltered Individuals	D	F	
	Shelters for Single Adults	Shelters for Adult Families	Shelters for Families with Children
The Shelter System			
Access to Shelters	C+	D-	D-
Shelter Conditions and Enforcement	D	D-	D-
Shelter Design	F	D	B
Services in Shelters	D+	D+	C+
Housing Search Assistance	D	F	D
	NEW YORK CITY	NEW YORK STATE	
Housing			
Affordable Housing for Extremely Low-Income and Homeless New Yorkers	F	F	
Supportive Housing and Licensed Housing for Adults with Serious Mental Illnesses	C	D	
Housing Vouchers and Stability	B	D+	
Enforcement Against Discrimination in Housing	C+	C-	
	NEW YORK CITY	NEW YORK STATE	
Homelessness Prevention			
Rental Assistance	B+	C+	
Eviction Prevention	A	C-	
Institutional Discharge Policies	C-	F	

1	\$1,383 Before Taxes	\$1,064 After Taxes
2	\$1,868	\$1,437
3	\$2,353	\$1,810
4	\$2,839	\$2,184
5	\$3,324	\$2,557
6	\$3,809	\$2,930
7	\$4,295	\$3,304
8	\$4,780	\$3,677

The Ontario County Housing Authority will check your references to make sure you and your family will be good tenants. The Housing Authority will only provide admission to any applicant **with a good tenant history to maintain a peaceful and quiet experience for other residents.**

The current situation exemplifies the challenges faced by individuals seeking emergency shelter housing through DSS. Non-profit agencies are experiencing significant strain due to insufficient funding to support vulnerable families. Ontario County, along with numerous other smaller counties, currently lacks adequate shelter and temporary housing programs for low-income and homeless families. To address these issues, there is a need for increased funding for DSS programs, coupled with a reduction in regulatory burdens and the implementation of more realistic eligibility criteria for low-income and homeless populations across New York State.

Upon reviewing the aforementioned information, it is evident that the escalating homelessness crisis is evolving into a significant humanitarian health concern, impacting individual health, safety, well-being, and overall developmental opportunities. While this issue may appear less pronounced in smaller municipalities, it is crucial to consider the potential ramifications. As larger urban centers experience overcrowding and resource limitations within existing homeless programs, it is reasonable to anticipate a migration of individuals to areas with available housing and support services.

What's the end Goal: Our strategic objectives encompass the enhancement and extension of human life, coupled with the provision of comprehensive services and resource opportunities for the homeless population. This includes fostering investment in knowledge, education, safety, and overall community and personal development. The current prevalence of homelessness, driven by factors such as inflation, the housing crisis, and inadequate access to essential services, necessitates immediate attention. The financial strain on New Yorkers, exacerbated by government spending, policy decisions, and a lack of housing services, often forces difficult choices between essential needs.

Our collective commitment is to provide public services that are accessible, manageable, and reliable. However, certain communities within New York State have experienced difficulties in meeting these standards, thereby hindering residents' ability to successfully reintegrate into their communities. Addressing these challenges through concrete actions, rather than simply expressing concerns, is essential to effect the necessary improvements for all affected.

Upon reviewing the data packet, the primary issue identified pertains to the insufficient availability of low-income housing, homeless shelter programs, and 24-hour residential establishments. This is further compounded by inadequate funding allocated to not-for-profit, local, and county Human and Social Service departments and agencies within New York State communities. Furthermore, the existing policies and regulations concerning low-income populations and eligibility for housing assistance are deemed unrealistic and require revision.

In addressing the identified issue, a collaborative approach is essential. A proactive response to the County Board of Supervisors' resolution represents a critical initial step. Subsequently, securing financial support from both state and federal entities, ideally before the 2027 funding cycle concludes, should be prioritized.

To effectively address the pressing humanitarian and public health concerns, I propose to county, state and federal representatives a 24-hour shelter. Furthermore, we recommend a comprehensive review and restructuring of eligibility criteria for existing rental assistance programs, such as HUD and HUD-VASH, to ensure they are realistic and goal-oriented. A streamlined approval process, devoid of undue influence from financial interests, personal biases, or political considerations, is crucial for timely implementation. This approach should be coupled with a focus on key performance indicators, including economic growth, reduced crime and addiction rates, and increased stability, safety, and profitability.

The primary obstacle to the approval of such initiatives often lies in budgetary considerations. Committees must carefully evaluate the financial implications of establishing a new program such as a residential shelter and its associated programs, assessing their overall impact on the state, its residents, and various business entities. However, I contend that the benefits are substantial. By addressing the issue of homelessness, we can reduce the vulnerability of this population to violent crime, thereby contributing to a decrease in the overall crime rate.

By establishing homeless shelters within the Department of housing services, You are lowering the rate of community theft, you are decreasing the level of drug and alcohol abuse, because the homeless populations can have the option to be connected to drug and alcohol-related services while receiving other housing services in homeless shelters, you're increasing the overall safety, value and profit of each community, when taking the vulnerable and investing in them to become contributing members of society. Last but most importantly you are creating, investing, and increasing the economic growth in communities by creating jobs when establishing shelters throughout the communities in New York.

Following a comprehensive review, it is anticipated that this information will assist community leaders, residents, state and county committee leaders, board members, and state officials in reaching an informed decision. The proposed course of action, in this expert's assessment, is to approve the presented proposals. Such a decision would serve as a tangible demonstration of commitment, reflecting actions that resonate beyond mere rhetoric. This presents an opportunity to demonstrate empathy and responsiveness to the needs, challenges, and hardships faced by a significant portion of the population, while simultaneously striving to enhance services and improve the quality of life for those in need.

Resources:

- <https://www.coalitionforthehomeless.org/state-of-the-homeless-2022/>
- <https://www.safehorizon.org/get-informed/homeless-youth-statistics-facts/#statistics-and-facts/>
- https://www.justice.gov/ust/eo/bapcpa/20220401/bci_data/median_income_table.htm
- <https://www.point2homes.com/US/Neighborhood/NY/Ontario-County-Demographics.html>
- [Ontario County Housing Authority | Benefits Explorer](#)
- [Ontario-SSP.pdf \(empirejustice.org\)](#)
- [Ontario County, NY Homeless Shelters \(shelterlistings.org\)](#)

Thank you, for your time and consideration.

Jacob J. Welch

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Act to Change, Empower Lives.



THE OFFICE OF JACOB WELCH
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